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5 April 1952

MEMORANDUM OF CONVERSATION of meeting held 4 April 1952

SUBJECT: Luncheon with Members of the Management Firm  
Surveying State Department Intelligence

PARTICIPANTS: [redacted]  
Mr. Henneman

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[redacted]  
Mr. Reber

1. At the request of [redacted] the senior member of the team surveying State's Intelligence area, Red Henneman from the State Department asked me to discuss further with the survey team some questions and ideas that they had. It will be recalled that [redacted] in pursuance of arrangements made by the DD/I, visited most of the intelligence Assistant Directors some weeks ago.

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2. The Management Survey Team is now in the process of pulling together the facts and ideas preparatory to filing a final report. One of their hardest problems in coming up to these conclusions is to provide the right setting in which State Department intelligence is to be viewed; i.e., what is the relative demand of the State Department on its intelligence unit as compared to demands of national intelligence and other agencies and how are these demands in fact related.

3. I indicated that some of us in the Agency had done some thinking on this question, particularly the matter of departmental intelligence production programs as they bore on national intelligence. While departmental needs must be met by departmental intelligence agencies, it would seem to me, I said, that the community-related production would actually supply many departmental needs. I pointed out in this connection that as the IAC has moved ahead with National Intelligence Estimates the military members find a need for fewer JIC estimates since the NIE's serve more and more military needs.

4. I suggested that as soon as they had thought the problem through sufficiently to formulate some propositions regarding departmental intelligence production that it would be useful for them to spend an hour discussing this matter with Mr. Becker.

25X1 5. In addition to raising a number of more minor questions [redacted] indicated his concern about the relation of the NIS program to the intelligence objectives, both community and departmental, and wondered whether the NIS program was shaped in as practical a way as possible.

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